

JouleX Background



- Founded in March 2009 in Munich, launched company April 2010
 - Headquarters in Atlanta, GA
 - Development lab in Kassel, Germany
 - Offices in Munich, Paris, Tokyo, Shanghai, New York, Cincinnati, Atlanta, Wash DC...
- Combination of German engineering and US marketing
- Privately held, venture backed raised \$19M to-date.











- Acquired by Cisco in 2013: \$107 in cash
- Industry awards and recognition:











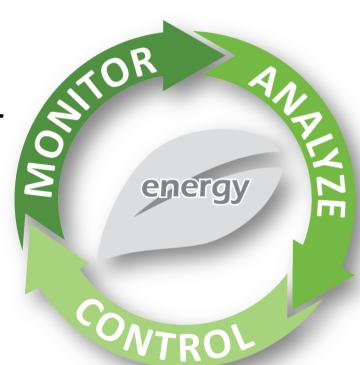


What Does JouleX Do?



Measure Energy Consumption and Utilization of <u>ALL</u> networkconnected devices and systems:

- ✓ Distributed Office Networks switches, PCs, Macs, VoIP phones, access points, copiers, printers, etc.
- ✓ Data Centers Physical and Virtual Servers, routers, switches, storage, etc.
- Facilities HVAC, lighting, PDU, CRACs, etc.



- Event Based Policy
- Rule Based Policy
- Time Based Policy
- Device Utilization
- Load AdaptiveTM Computing

Energy Intelligence:

- Energy Cost
- Energy Usage
- Energy Reduction
- Carbon Emissions
- Date/Time
- Location
- Cost Center
- Energy Use Simulation
- ROI Modeling

USPs & Software Architecture





NO Software Agents

No Costly Revision Mgmt.



NO Hardware Meters

No Expensive Hardware Reqd.



NO Network Changes

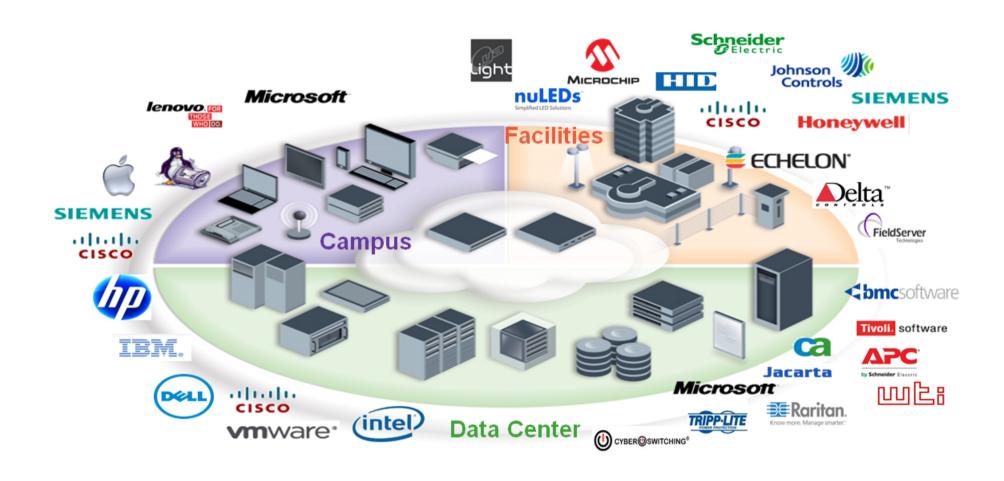
No costly Downtime

Reference Customer: 100,000+ Assets Managed and Deployed in 2 days

Cisco Network is becoming the energy management backplane of our customers

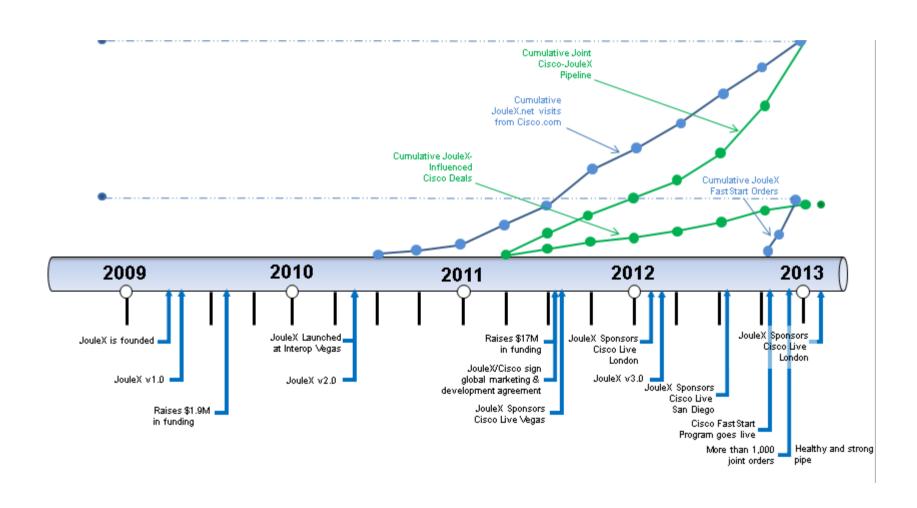
Energy Management Platform & Partners





Partner to New Home...



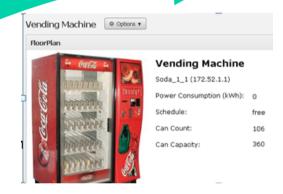


The past, the present, the future...



Cloud Enabled Service Exchange Platform for generic sensor management

Cloud Enabled Multitentant Energy Management Platform for ISP

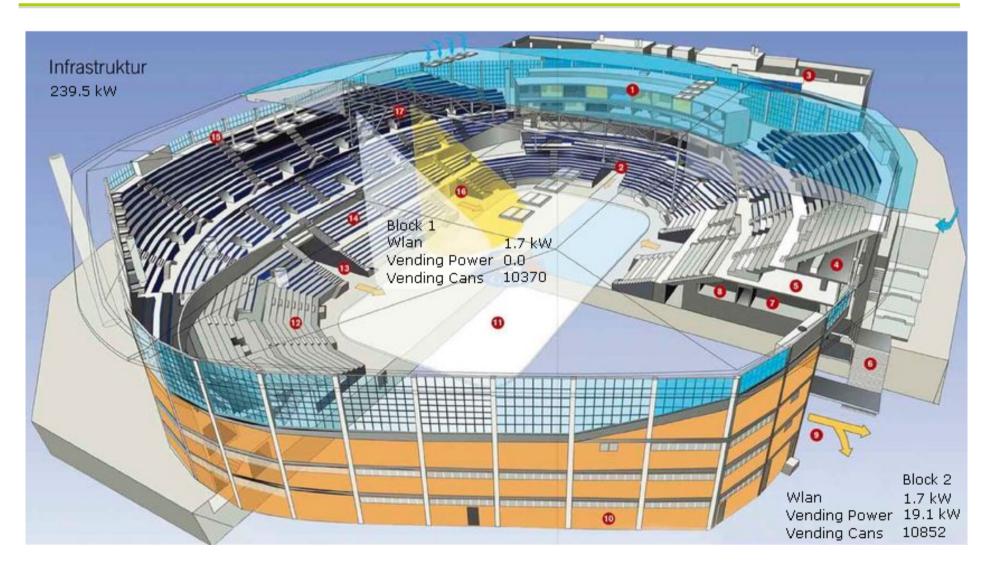


Data Center Energy Management

Device and Vendor Angostic Campus Energy Management Facility and Building Energy Management (Smart Connected Homes and Building)

Manage 100% of your energy





Who is the right investor to start with?



Target Partners was the perfect *partner* for me

An investor needs to be a partner in business, not a controller

Target helped me setting up the company structure and finding a great engineering lead, Rene Seeber

Target introduced me to my CEO

Would definitely love to work with them again!



Founder "hires" CEO





USPs & Market



- JouleX serves 30% of the Fortune 500 (time of aquisition)
- JouleX approaches the energy problem from a pure economic angle. It is all around reducing OPEX costs and not about saving the planet (the planet will survive anyway, people might not)
- JouleX offers a pure software solution, quick time to value, no CAPEX investments, vendor and device agnostic approach. Install on Monday, start saving energy on Tuesday

Key Lessons



- Company Culture is key (fly coach, party hard)
- Focus on business cases and ROIs when you are in energy management
- Be international from day one
- Dont raise too much money (but enough)
- Choose the right investors (lots of stupid money out there but you need smart investors)
- Choose the right partners (if you are successful everybody and his dog wants to partner with you)
- Monetize your partner network

Key Lessons



- Only hire two types of people: coders and sellers (why does a startup need a VP HR?)
- Dont be afraid of a highly distributed, global team. Hire people you trust.
- Be fast, take chances, make mistakes, be successful
- The key to your success is your customer. There is nothing more important than your customer
- Spend your \$\$\$ wisely but spend (invest) it
- Never work on your exit! Focus on building a global market leader and a healthy business!